

7-2024

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### Comments

This article was originally published in *Nonlinear Dynamics, Psychology, and Life Sciences*, volume 28, issue 3, in 2024.

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4 **Structural Integrity, Flexibility, and Timing: Introduction**  
5 **to a Special Issue on Resilience**  
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11 ***Abstract:** This introduction to a special issue of Nonlinear Dynamics, Psychology*  
12 *and Life Sciences on the topic of resilience discusses the contributing articles in*  
13 *terms of their flexibility in methods, models, scale, and contexts combined with*  
14 *their integrity in shared theoretical understanding and generative knowledge. The*  
15 *ubiquity of resilience is discussed, a feature of potentially any living or non-living*  
16 *system and substance. This breadth calls for a flexible set of models and methods,*  
17 *along with the quest for integrative theory to make resilience science more*  
18 *resilient. Since resilience involves the ability of a substance or system to persist,*  
19 *to repair or recover, and to evolve, any common theory would consider structural*  
20 *integrity (the ability to hold together), flexibility (the ability to adjust and return),*  
21 *time and timing. Nonlinear dynamical systems theory is proposed as the only*  
22 *scientific perspective capable of building this sort of common knowledge of a*  
23 *ubiquitous process involving these specific features. The synopsis of each article's*  
24 *contribution to the issue includes an analysis of the flexibility the article adds in*  
25 *terms of models, methods, scale, and applied context, along with the theoretical*  
26 *integrity produced with respect to these common features of resilient processes:*  
27 *flexibility, integrity, time, and timing.*

28 **Key Words:** resilience, chaos, complexity, nonlinear dynamics, systems

29       What is resilience? A simple, yet challenging question. Perhaps defining  
30 resilience is a challenge because it is one of those ubiquitous and highly diverse  
31 processes that can be applied to both non-living material structures, like buildings,  
32 bridges, and machines, and across broad scales of living systems, from single cells  
33 to the global ecosystem. If we aim for the most general perspective possible,  
34 resilience may be described as a process of maintenance, of lasting, of  
35 withstanding, of self-repair, and potentially of self-improvement - increasing  
36 resilience through resilience. From this perspective, it becomes clear that  
37 resilience cannot be understood without time as time is the context in which  
38 maintaining, lasting, withstanding, repair, and improvement occurs. Time is as

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39 essential to resilience as it is to evolution. Along with time, structural integrity  
40 and flexibility may be essential aspects to consider when trying to understand any  
41 process of resilience. To be clear, *integrity* in the context of resilience does not  
42 connote any sort of religious or moral framework, as the common use of the term  
43 often does. Rather, *structural integrity* in the context of resilience describes the  
44 way in which the various elements within a system are arranged, connected, or  
45 configured. Integrity is meant to describe the relational strength of interactive  
46 parts of a system, their ability to hold onto one another, with a *relationship* defined  
47 by their material connections or exchange of energy or information. This  
48 scientifically grounded, and measurable sort of *integrity* may be simply another  
49 way to describe something that is capable of *lasting* or *withstanding*, and  
50 *flexibility* may be simply another way to describe something that is able to adjust  
51 and adapt, while maintaining global integrity. When defined as such, integrity and  
52 flexibility are not in opposition, but rather are complementary processes when a  
53 system is optimally resilient (Kiefer & Pincus, 2023).

54 The intention of this special issue on resilience is to contribute to the  
55 very resilience of this topic, with each article contained within this issue  
56 contributing to the integrity, the flexibility, and the advancement of knowledge  
57 on this important over time. This addresses the “why.” As for “where,” *Nonlinear*  
58 *Dynamics, Psychology and Life Sciences* is the ideal place. Within this issue lies  
59 a broad range of applications to the topic of resilience, ranging from personality  
60 to organizations. One will find varieties of models and methods, coming from a  
61 variety of disciplinary perspectives, and with a range of potential applications.  
62 Even with such variety, each of the contributions is interconnected to the others  
63 through a shared theoretical understanding of complex and potentially nonlinear  
64 change over time. This integrated knowledge and these flexible applications aim  
65 to discover incremental insights capable of building increasing knowledge  
66 through the processes of scientific challenge over time.

67 The first contribution, by Hill and Den Hartigh (2024) titled “Dynamical  
68 systems principles underlying resistance, resilience, and growth” tackles some of  
69 the broadest and most general theoretical considerations for researchers studying  
70 biopsychosocial resilience processes at multiple scales of size and time, including  
71 early warning signals for resilience loss and breakdowns. The authors aim to  
72 better understand how multi-scale interactions may contribute to the integrity,  
73 flexibility and growth processes, for example, from faster physiological changes  
74 to slower psychological changes. Importantly, Hill and Den Hartigh propose some  
75 specific models, methods, and hypotheses that may be applied to empirically  
76 study the various facets of resilience (i.e., resistance, resilience, and growth) as  
77 they co-occur at different scales.

78 The second article by Pincus (2024) titled “Romantic resilience: Fractal  
79 conflict dynamics and network flexibility predict dating satisfaction and  
80 commitment,” is an empirical study that applies self-organization theory to better  
81 understand how romantic relationships persist or fall apart in response to conflict.  
82 The results of this study provide evidence for several new lines of knowledge,  
83 notably that conflict dynamics are fractal, with exponentially more small conflicts

84 than large (i.e., fitting an inverse power-law distribution). Furthermore, daters  
85 with better fitting fractal dynamics, conveying a combination of structural  
86 integrity and flexibility, appear to have more resilient relationships, with higher  
87 satisfaction and commitment across the 30 days. Finally, the study also examined  
88 the coupling dynamics over time among conflict, satisfaction and commitment,  
89 discovering that more flexible network coupling, (not too tight, and not too loose)  
90 between conflict-satisfaction and conflict-commitment over time is associated  
91 with more integrated fractal conflict patterning over the 30 days. Consistent with  
92 Hill and Den Hartigh's proposition about the cross-scale interactions of fast and  
93 slow dynamics, this study provides evidence that flexibility in the regulatory  
94 functions of conflict at the scale of hours and days is associated with integrity in  
95 fractal conflict patterns at the monthly scale, functioning to maintain romantic  
96 resilience.

97 The third contribution by Guastello (2024) titled "Elasticity, rigidity, and  
98 resilience in occupational contexts," is an integrative theoretical review of an  
99 extensive line of empirical study examining elasticity versus rigidity as a  
100 resilience-making factor for both individual workers and occupational teams.  
101 Guastello includes a rich variety of factors operating at different scales, such as  
102 moment by moment affect, coping, communication, coordination, and  
103 synchronization; the gradual accumulation of efficacy beliefs constructed from  
104 the experience of ongoing successes or failures; and the more stable traits and  
105 abilities that the workers bring to bear in various situational contexts. The review  
106 also includes a wide variety of nonlinear indices in addition to elasticity-rigidity,  
107 including chaotic hysteresis, bifurcations, and various other features that can be  
108 examined within the topology of a cusp catastrophe model. Altogether, this piece  
109 of work provides great breadth to the collection in its applied significance for  
110 occupational resilience, models, and measures. Yet, there is also a good deal of  
111 overlap in the common scientific knowledge it provides with respect to  
112 understanding the multi-scale, multi-factorial processes that combine to produce  
113 resilience via elasticity-rigidity, and potentially prevent catastrophic breakdowns.

114 Next is an empirical article by Guastello, Hombsch, Schaid, and  
115 McGuigan (2024) titled "Who syncs? Elasticity-rigidity in a dynamic decision  
116 team." This contribution is part of a series of studies that was carried out in a  
117 game-paradigm (i.e., *Counter-Strike*), and examined the putative resilience-  
118 related process of physiological synchronization among team members (i.e.,  
119 physiological arousal measured through galvanic skin response). Interestingly, the  
120 focus of the study was to examine which of many personality or cognitive  
121 variables, hypothetically reflecting elasticity-rigidity, would predict physiological  
122 synchronizing with other players during the games. A couple of the most notable  
123 results indicate that physiological synchronization tends to emerge over time, with  
124 repeated team experiences, and that several of the elasticity-rigidity variables  
125 predicted an empathic sync response (i.e., the tendency to be driven up and down  
126 in physiological arousal by the changing states of team members). The empirical  
127 context (e.g., team performance) and theoretical focus (e.g., elasticity-rigidity)  
128 provide a helpful empirical exemplar of how ongoing replications can continue to

129 build knowledge in occupational team performance following from the prior  
130 review article by Guastello. Additionally, one may note the multi-level, fast and  
131 slow variables included in the detailed analyses of the study (from physiological  
132 to personality), along with the common theoretical focus on elasticity-rigidity as  
133 a bifurcation parameter on a cusp model.

134 The final contribution to the special issue by García-Díaz (2024) is titled  
135 “Resilience as Anticipation in Organizational Systems: An Agent-based  
136 Computational Approach.” This computational study aims to understand  
137 resilience at the broadest scale, organizations comprised of many individuals,  
138 using agent-based modeling, which is ideally suited to theory building in this sort  
139 of context where empirical study can be resource intensive and limited in terms  
140 of available methods and measurements. This study focused on a relative gap in  
141 the literature on organizational decision making concerning the anticipation of  
142 shocks to the system (i.e., sudden perturbations). In addition to the resilience-  
143 making processes of communication, decision-making and responding to such  
144 shocks, it would make sense that the ability of a system to anticipate a shock could  
145 be critical in preparing to resist the impact of the shock, increasing resilient  
146 responses post-shock, and potentially making longer-term adaptations. This  
147 modeling approach is unique among the articles in this issue in its focus on  
148 network connectivity. In doing so, the results contribute further to the integrative  
149 knowledge of resilience. Specifically, the results suggest that more flexible  
150 network connectivity, observed as sparse or clustered networks of agents, are  
151 better able to anticipate and respond to shocks. By contrast, full connectivity may  
152 tend to reduce diversity and independence in responses, increasing the chances of  
153 rigidity and breakdown. Importantly, however, rigidity and flexibility are  
154 complementary, not either-or propositions. The results of this investigation  
155 suggest that the optimal structural configuration among agents’ responses  
156 involves a balance between the two. Again, despite the different scale, setting, and  
157 methods of this study, one may find that the results reflect the theoretical  
158 importance of integrity (network connectivity), flexibility (sparseness and inde-  
159 pendence), and timing (anticipation and various types of shocks) in these results.

160 Integrity, flexibility, and time may be applied to the processes of science  
161 as well. Incremental gains in scientific knowledge about resilience should have  
162 integrity over time, lasting, and withstanding challenges over time. Scientific  
163 knowledge about resilience should also be flexible, applicable to as many applied  
164 contexts as possible, and capable of correction and improvement over time. Given  
165 that the concept of resilience may be applied to the process of science itself, one  
166 may logically consider what the key challenges are to integrity, flexibility and  
167 growth within the scientific study of resilience. One factor may be disciplinary  
168 boundaries. Even if one constrains the topic of resilience to psychology and the  
169 life sciences, one will find a massive array of fields across biology (from cells to  
170 ecosystems), as well as the psychological areas ranging in scale and topic from  
171 neurons to (social) neighborhoods and beyond. Furthermore, within each  
172 discipline, one will find theoretical divergence and even scientific allegiances to  
173 specific frameworks, models and methods.

174 Divergencies within and between various fields studying resilience may  
 175 pose significant challenges to the integrity of resilience science. In fact, the  
 176 greatest challenge to flexibility in the science of resilience may arise from the  
 177 narrow application of reductionism and linear models. In contrast, flexibility is  
 178 inherently a nonlinear process, while integrity is an emergent property of a system  
 179 with well-connected elements and operationally definable boundaries that render  
 180 the system a *whole*. Flexibility, integrity, challenges, and potential for growth are  
 181 all inherently sensitive to time and timing, characteristic of nonlinear dynamical  
 182 systems.

183 Speaking on behalf of the editors and contributors to this special issue,  
 184 we hope that the great variety of contexts, models and methods convey the  
 185 versatility of nonlinear dynamical systems theory applied to resilience science. At  
 186 the same time, we hope that readers can appreciate that nonlinear dynamical  
 187 systems approaches also allow for vast theoretical integration and for common  
 188 processes to be applied across this great variety of scales in time and in size. From  
 189 individual trauma and romantic resilience, to teams, and even large-scale  
 190 organizations, resilience may show up as resistance against the onset of a  
 191 perturbation, repair following the perturbation, and adaptations that allow for  
 192 evolution against future perturbations. It is also important to note that, while  
 193 nonlinear dynamical systems methods can be challenging at first, the underlying  
 194 concepts are intuitively practical and theoretically sound. In the context of  
 195 resilience, key processes such as integrity, flexibility and timing are crucial for  
 196 understanding how systems withstand, respond, and adapt over time in a variety  
 197 of situations. We hope that the various articles here provide good resources and  
 198 serve to generate new ideas for those who would like to join in and contribute to  
 199 the collective effort to contribute to the resilience of resilience science.

200

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