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## Match Stability with a Costly and Flexible Number of Positions

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## Match Stability with a Costly and Flexible Number of Positions

### Comments

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# Match Stability with a Costly and Flexible Number of Positions

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**Abstract:** One of the objectives of two-sided matching mechanisms is to pair two groups of agents such that there is no incentive for pair deviation. The outcome of a match can significantly impact participants. While much of the existing research in this field addresses the matching with fixed quotas, this is not always applicable. We introduce the concept of slot stability, recognizing the potential motivation for organizations to modify their quotas after the match. We propose an algorithm designed to create stable and slot stable matches by employing flexible, endogenous quotas to address this issue.

## 1 Introduction

Economic research has played a pivotal role in shaping the development of market institutions, with a particular emphasis on matching institutions. The conventional framework for addressing the matching problem involves organizations offering a set number of positions or quotas that need to be filled by applicants. Within this framework, each applicant can be assigned to at most one position. Matching institutions have been meticulously crafted to tackle these intricate challenges, aiming to provide a stable solution.

The concept of match stability was originally introduced by Gale and Shapley [1] in their groundbreaking paper (hereafter, GS). They define a match as stable when there is no compelling incentive for a pair of participants to switch their assignments. Additionally, GS introduced the deferred acceptance algorithm [1], a widely employed method for achieving stable matches between applicants and organizations. In this algorithm, applicants submit rank order lists (ROLs) of organizations based on their preferences, while organizations similarly rank applicants according to their preferences. The outcome of this algorithm results in a stable match when ROLs truthfully reveal preferences.

The basic matching problem has evolved and extended to cases where preferences are more complex. For example, the student-project allocation problem deals with matching students to projects that can have overlapping lecturers while taking into account individual preferences and class capacity constraints. In this environment, Abraham et al. [2] modify the matching algorithm to ensure stability. Another example is in the National Resident Matching Program, which assigns interns to different hospitals and specialties. At first, the algorithm treated every individual's preference as independent of any other individual's preference and gave a stable matching in that environment. However, couples in the match may have joint preferences because they want to be near each other. The deferred acceptance algorithm does not consider this and can produce unstable outcomes. In this environment, Roth and Peranson [3] proposed a new matching algorithm that incorporates couple preferences, although it does not guarantee a stable match. Nonetheless, computational experiments demonstrate that the algorithm's outcomes closely approximate stability.

The matching literature currently defines stability under the assumption of fixed quotas. Organizations state the maximum number of applicants they will accept before the match begins. Rios et al. [4] examined the Chilean college admission system, where the maximum number of slots can exceed the preset quota. Matches are based entirely on academic scores, which can have ties. Therefore, quotas can be exceeded if there is a tie between the accepted worst candidate and any other candidate who wants to join, in which case they must accept all such candidates. However, this starts by posting a quota and then adjusting it in light of scores. Limaye and Nasre [5] explore cases where all applicants must be accepted with costly slots. They then minimize the total cost to get a stable match with minimal cost. However, this does not address the incentive for the organization to accept these quotas. Here, there is minimal cost, yet there may be some excellent candidates the organization would be willing to accept at a higher cost.

In the context of university admissions, educational institutions often grapple with a challenging dilemma. They frequently find themselves with a surplus of highly qualified applicants, compelling them to consider increasing the number of admitted students beyond their initial enrollment quotas. However, this decision is not taken lightly, as universities must balance the advantages of admitting exceptional students and the practical constraints of managing undergraduate enrollment while considering campus resource costs. To navigate this complex scenario, universities have implemented wait lists for students who have not yet received acceptance offers.

A similar dilemma arises when universities are in the process of recruiting new faculty members. In this case, while the administration may provide a specific number of available positions, academic departments may argue for additional positions if confronted with a pool of high-quality candidates. The ability to assess both the quality of applicants and the associated costs of creating additional positions becomes pivotal in making these matching decisions.

In this paper, we show that if we expand stability to include organizations offering a different number of positions, the current algorithms are not necessarily stable. We show how a small change to the deferred acceptance algorithm allows for endogenous numbers of slots by organizations while guaranteeing this expanded stability. In particular, we propose a matching mechanism that allows ROLs to accommodate these trade-offs and ensure a stable match that is also slot stable. By slot stable, we mean that every organization has no incentive to deviate in their number of openings. We also show that our matching mechanism considers organizations' concerns in a wait list system and provides a solution to the endogenous quota problem.

## 2 The Environment

Applicants are denoted as  $a$ , with indices  $i = 1, 2, \dots, n$ , and organizations are denoted as  $o$ , with indices  $j = 1, 2, \dots, m$ . Each organization  $o_j$  has a number of positions or *slots* to fill. Each applicant can fill one slot with at most one organization, and the set of these applicants admitted to  $o_j$  is denoted as  $A_j$ . The amount of slots filled,  $s_j$ , is the cardinality of  $A_j$ . Let  $V_i(o_j)$  denote applicant  $a_i$ 's value if they are matched with  $o_j$ . Let  $Z_j(a_i)$  denote  $o_j$ 's value if they are matched with  $a_i$ . Both  $V_i$  and  $Z_j$  are one-to-one functions. Every  $a_i$  and  $o_j$  is individually rational and defined by refusing all matches such that  $V_i(\emptyset) > V_i(o_j)$  or  $Z_j(\emptyset) > Z_j(a_i)$ , i.e., applicants and organizations only rank those that improve their value over remaining unmatched.

Organization  $o_j$  has a non-decreasing convex total cost  $C_j(x)$  of filling  $x$  slots. Specifically  $C_j(x+1) \geq C_j(x)$  and  $C_j(x+2) - C_j(x+1) \geq C_j(x+1) - C_j(x)$ . Denote  $MC_j(x)$  to be the marginal cost of filling slot number  $x$  defined by  $C_j(x) - C_j(x-1)$ . We also assume every  $a_i$  ranks the organizations based only on  $V_i$ , where  $a_i$  prefers  $o_j$  over  $o_k$  if and only if  $V_i(o_j) > V_i(o_k)$ . Likewise,  $o_j$  ranks the applicants based only on  $Z_j$ , where  $o_j$  prefers  $a_i$  over  $a_k$  if and only if  $Z_j(a_i) > Z_j(a_k)$ .

The GS algorithm does not guarantee stability in this environment. Below is an example illustrating the issue with the fixed quota assumption.

Suppose we have two organizations  $o_1, o_2$ , and three applicants  $a_1, a_2, a_3$ . Both organizations have the same values  $Z_j$  and costs  $C_j$ , with  $Z_j(a_1) = 5, Z_j(a_2) = 4, Z_j(a_3) = 3$ , and  $MC_j(1) = 2, MC_j(2) = 3.5$ . For the applicants their preferences are defined by  $V_1(o_2) > V_1(o_1), V_2(o_2) > V_2(o_1), V_3(o_1) > V_3(o_2)$ . Exhibit 1 lists participants in the columns, while the rows depict the cost, values, or ranking of the object listed in the row.

	$o_1$	$o_2$
$a_1$	5	5
$a_2$	4	4
$a_3$	3	3

Organization  $Z_j(a_i)$

	$o_1$	$o_2$
$a_1$	$a_1$	
$a_2$	$a_2$	
$a_3$	$a_3$	

Organization ROLs

	$o_1$	$o_2$
Slot 1	2	2
Slot 2	3.5	3.5

Organization  $MC_j(x)$

$a_1$	$a_2$	$a_3$
$o_2$	$o_2$	$o_1$
$o_1$	$o_1$	$o_2$

Applicant ROLs

Exhibit 1: Values, Costs and Lists

The applicant-proposing GS algorithm, when each organization has a fixed quota of 2 slots, results in  $o_1$  being matched with  $a_3$  and  $o_2$  being matched with  $a_1$  and  $a_2$ . This yields a stable match, and neither organization has any incentive to want to change its quota. However, if  $a_2$ 's preference was  $V_2(o_1) > V_2(o_2)$ , their ROL would now be  $o_1, o_2$ , and the applicant proposing GS match would have  $o_1$  matched with  $a_2$  and  $a_3$  and  $o_2$  matched with  $a_1$ . Notice that with  $o_1$  having two slots filled, the value of  $a_3$  in slot 2 has a value of 3 but a marginal cost of 3.5, resulting in a loss of .5. Because of this,  $o_1$  would prefer to leave the second slot unfilled since  $MC_1(s_2) > Z_1(a_3)$ . Here  $o_1$  set their quota too high.

Now, suppose organizations have the same costs and values as before, but the quotas are 1 for each organization. Applicant preferences are the same as the first example:  $V_1(o_2) > V_1(o_1)$ ,  $V_2(o_2) > V_2(o_1)$ ,  $V_3(o_1) > V_3(o_2)$ . The GS match would have  $o_1$  and  $a_2$  matched and  $o_2$  matched with  $a_1$ . This match is stable; however,  $o_2$  can do better. Here  $o_2$  would be willing to open a slot for  $a_2$  and  $a_2$  prefers  $o_2$  over their current match, which would cause both to be better off. Here,  $o_2$  set their quota too low.

These examples demonstrate that another form of stability concerning organization quotas should be addressed. First, if organization  $o_j$  stands to gain by adding a slot for an  $a_i$  matched with some  $o_u$  that would prefer to be matched with  $o_j$ , it is slot unstable. Second, if organization  $o_j$  profits by eliminating a slot and terminating an  $a_i$  in  $A_j$ , it is slot unstable. Hence, we offer the following definition.

Definition: A match is said to be *slot stable* if and only if

$$(1) \quad Z_j(A_j) - C_j(s_j) \geq Z_j(A_j \cup a_i) - C_j(s_j + 1) \quad \forall a_i \notin A_j, \quad a_i \in A_u, \quad V_i(o_u) < V_i(o_j), \quad \forall j \in 1, 2, \dots, m$$

and

$$(2) \quad Z_j(A_j) - C_j(s_j) \geq Z_j(A_j \setminus a_i) - C_j(s_j - 1) \quad \forall a_i \in A_j, \quad \forall j \in 1, 2, \dots, m$$

This can also be written in terms of marginal costs.

$$(1a) \quad MC_j(s_j + 1) \geq Z_j(a_i) \quad \forall a_i \notin A_j, a_i \in A_u \quad V_i(o_j) > V_i(o_u)$$

and

$$(2a) \quad Z_j(a_i) \geq MC_j(s_j) \quad \forall a_i \in A_j$$

### 3 Matching Mechanisms

This section assumes that applicants and organizations submit ROLs consistent with their payoffs.<sup>1</sup>

#### 3.1 Endogenous Number of Positions Applicant-Proposing Algorithm (ENPAP)

##### 3.1.1 Inputs

Applicants submit ROLs listing organizations from their most to least preferred that are better than not being matched at all. For the organizations, we will need an adjustment where organizations provide a *cutoff list* of rankings, henceforth called a ROCL. First,  $o_j$  lists their applicants in rank order best to least. The first cutoff,  $n_{j,1}$ , is defined by the ordered list of top applicants  $B_j(n_{j,1})$  that would be acceptable within the  $n_{j,1}$  slots such that  $|B_j(n_{j,1})| \geq n_{j,1}$ . This list is all of the applicants ranked above  $n_{j,1}$  in the submitted ROCL. Next, all applicants below  $n_{j,1}$  and above  $n_{j,2}$  are the set of applicants an organization is willing to accept if less than  $n_{j,2}$  of the  $B_j(n_{j,1})$  were accepted.  $B_j(n_{j,2})$  consists of all of  $B_j(n_{j,1})$  and these new applicants. This is repeated until  $n_{j,n} = 0$ .

Assuming that organizations reveal their preferences, what they should submit is clear. For an applicant to be ranked above any cutoff, the organization must find the value for the applicant to be higher than the cost of any slots in that cutoff. Therefore,  $B_j(n_{j,1})$  is also the set of applicants such that  $Z_j(a_i) > MC_j(n_{j,1})$ . This is the top candidates such that the lowest ranked applicant still covers the cost at the margin. Below  $n_{j,1}$  and above  $n_{j,2}$  would be the applicants that cover the margin at the second cutoff but not the first one.  $B_j(n_{j,2})$  is the set such that  $Z_j(a_i) > MC_j(n_{j,2})$  which includes  $B_j(n_{j,1})$  and these new applicants. This logic is repeated for all cutoffs up to  $n_{j,n} = 0$ .

For example, using the valuations from our first example, each organization has the following costs and applicant values:  $Z_j(a_1) = 5$ ,  $Z_j(a_2) = 4$ ,  $Z_j(a_3) = 3$ ,  $MC_j(1) = 2$ ,  $MC_j(2) = 3.5$ ,  $MC_j(3) = 7$ . Creating the best possible list for  $o_1$  and  $o_2$  results in  $n_1 = n_2 = 2$ . This is because the best outcome for both is to be matched with  $a_1$  and  $a_2$ . Here both  $o_1$  and  $o_2$  would take both  $a_1$  and  $a_2$  if they had to pay the marginal cost in slot 2 to match with them. So far we have  $[a_1, a_2, 2, \dots, 1]$ . Next, we check for slot  $n-1$ , which in this case is 1. Both organizations would accept all three candidates if they only had to pay the marginal cost of slot 1. Therefore, the ROCL for  $o_1$  and  $o_2$  would be written as  $[a_1, a_2, 2, a_3, 1]$ .

##### 3.1.2 Algorithm

Using the notation from the GS algorithm, all applicants propose to the organization at the top of their ROL. Then, every  $o_j$  looks at their lowest value applicant  $a_k$  that proposed to them and checks if  $a_k$  is acceptable in slot  $s_j$  by looking at  $o_j$ 's ROCL. If  $a_k$  ranks lower than  $s_j$ ,  $o_j$  rejects  $a_k$  and  $o_j$  is removed from  $a_k$ 's ROL. All applicants are tentatively accepted if  $a_k$  ranks higher than  $s_j$ . If there is an  $a_k$  such that  $a_k$  is unmatched and has any  $o_k$  remaining in their ROL, they propose to their top remaining organization, and so forth. To illustrate this, we use the applicant valuations  $V_1(o_1) > V_1(o_2)$ ,  $V_2(o_1) > V_2(o_2)$ ,  $V_3(o_1) > V_3(o_2)$  and the ROCL  $[a_1, a_2, 2, a_3, 1]$  for both  $o_1$  and  $o_2$ . First, each applicant proposes to their highest valued, individually rational organization depicted below.

<sup>1</sup>Just like with GS matching, the non-proposing side may not be incentivized to reveal their true rankings. Our mechanisms ensure that the match with truthful rankings will be stable.

$o_1$	$o_2$
$a_1$	$\emptyset$
$a_2$	$\emptyset$
$a_3$	$\emptyset$

Applicants first proposal

Looking at the ROCL of  $o_1$ ,  $[a_1, a_2, 2, a_3, 1]$ , we eliminate the lowest ranking applicant  $a_3$ , and  $a_1$  and  $a_2$  are tentatively accepted. After being rejected by  $o_1$ ,  $a_3$  proposes to  $o_2$ , who accepts them since  $a_3$  was ranked if there is only one slot to fill for  $o_2$ .

**Theorem 1.1: ENPAP results in a stable match**

*Proof:* Suppose the ENPAP match is unstable, then  $\exists a_i, o_j$  matched with  $o_u, a_u$  such that  $V_i(o_j) > V_i(o_u)$  and  $Z_j(a_i) > Z_j(a_u)$ . For  $a_i$  and  $o_j$  to not be matched with each other, either  $a_i$  never proposed to  $o_j$  or  $o_j$  rejected  $a_i$ .

If  $a_i$  never proposed to  $o_j$ , one of two scenarios could have happened.

(ia)  $a_i$  never put  $o_j$  on their list. If  $o_j$  is not on  $a_i$ 's list, then  $V_i(\emptyset) > V_i(o_j)$ . All  $o_k$  ranked by  $a_i$  must satisfy  $V_i(\emptyset) < V_i(o_k)$ . Therefore, regardless of whether  $a_i$  is being matched with no one or any  $o_k$  in their ROL,  $V_i(o_j) > V_i(o_u)$  is false.

(ib)  $a_i$  never proposed  $o_j$  on their ROL. For this to happen, since  $a_i$  applies to their highest ranked organization to their lowest ranked organization,  $a_i$  must have stopped when matched with  $o_u$  ranked higher than  $o_j$  such that  $V_i(o_u) > V_i(o_j)$ .

(ii)  $o_j$  rejected  $a_i$ . If  $Z_j(a_i) < Z_j(\emptyset)$ , then the algorithm cannot make a match where  $Z_j(a_i) > Z_j(a_u)$ . Since the algorithm only rejects the lowest ranked applicants, all other applicants tentatively accepted in the organization at the time must have ranked higher than  $a_i$  and  $MC_j(s) > Z_j(a_i)$  where  $s$  is the number of tentatively accepted applicants. For  $o_j$  to still want  $a_i$  compared to one of the applicants they were matched with, someone ranked even lower than  $a_i$  must have been accepted later. If  $a_u$  ranks first to  $s$  among  $A_j$ , it follows that  $a_u$  must be ranked above at least one other  $a_k$  that was tentatively accepted while  $a_i$  was rejected, meaning  $Z_j(a_u) > Z_j(a_k) > Z_j(a_i)$ . If  $a_u$  was tentatively accepted with  $s$  or higher slots, then  $Z_j(a_u) > MC_j(s) > Z_j(a_i)$ . This would mean that in either case, a blocking pair does not exist as  $Z_j(a_i) > Z_j(a_u)$  is false. Q.E.D.

**Theorem 1.2: ENPAP results in a slot stable match**

*Proof:* Assume ENPAP results in slot instability, then by definition  $\exists a_k, o_j$  such that

$$(1) \quad Z_j(A_j) - C_j(s_j) < Z_j(A_j \cup a_i) - C_j(s_j + 1) \text{ and } V_i(o_u) < V_i(o_j),$$

or

$$(2) \quad Z_j(A_j) - C_j(s_j) < Z_j(A_j \setminus a_i) - C_j(s_j - 1).$$

(1) If the first inequality is true, then  $\exists a_i$  such that  $MC(s_j + 1) < Z_j(a_i)$  that ranks worse than all the other tentatively accepted applicants or  $\exists a_i, a_u$  such that  $Z_j(a_i) > Z_j(a_u)$  and  $MC_j(s_j + 1) < Z_j(a_u)$ . For the first case, if  $V_i(o_u) < V_i(o_j)$ , then  $a_i$  would have already been matched with  $o_j$  as  $a_i$  would have proposed



to  $o_j$  before  $o_u$  and not be rejected. For the second case, if  $V_i(o_u) < V_i(o_j)$ , the match would have been unstable, which is not possible from Theorem 1.1.

(2) If the second inequality is true,  $\exists a_k$ , that is the lowest value  $a_i \in A_j$  matched together such that  $MC_j(s_j) > Z_i(a_k)$ . However, the ENPAP algorithm rejects all  $a_i$  that do not satisfy  $MC_j(s_j) < Z_j(a_i)$ . Since  $a_k$  was not rejected by the algorithm, then  $MC_j(s_j) < Z_j(a_k)$  must be true.

Since the algorithm cannot produce a match that satisfies either condition, the ENPAP must give a slot stable match. Q.E.D.

Among the set of stable and slot stable matches, an *applicant optimal match* is the one that assigns applicants to their highest ranking feasible organization.

### Theorem 1.3: ENPAP results in an applicant optimal match

*Proof:* Using induction and Theorem 1.1, assume that the algorithm does not give an applicant optimal match. That would mean that there exists an applicant  $a_i$  that could match with a better organization that did not. Since this is applicant proposing, assume that no applicant has yet been rejected by an organization that is achievable for them. This means that no  $o_j$  has rejected any  $a_i$  where there exists a stable, slot stable match with  $a_i$  matched to  $o_j$ . If  $a_i$  was rejected for being unacceptable, it is unachievable. If  $a_i$  was rejected in favor of  $a_k$ , then it is known that the applicant  $a_k$  prefers the organization  $o_u$  except for those that already rejected them. By the inductive assumption, those organizations are unachievable to  $a_k$ . If we consider a hypothetical matching that matches  $a_i$  to the  $o_u$  and everyone else to an achievable organization,  $a_k$  would prefer the  $o_u$  and vice versa, making it an unstable match. Q.E.D.

## 3.2 Endogenous Number of Positions Organization-Proposing Algorithm (ENPOP)

### 3.2.1 Inputs

We will be using the same inputs of the ROLs and ROCLs as the ENPAP algorithm described in section 3.1.1.

### 3.2.2 Algorithm

Step 1: Each organization proposes to their top  $n_{j,1}$

Step 2: Each  $a_i$  chooses their most preferred  $o_j$  among those that proposed to  $a_i$ . For all  $o_j$  not chosen by  $a_i$ ,  $a_i$  is removed from their ROCL.

Step 3: Organizations then propose to the top applicants on their lists that satisfy the cutoff criteria. Step

4: Repeat steps 2 and 3 until no applicant has multiple organizations proposing to them.

To illustrate this we use the valuations from before with applicant values resulting  $V_1(o_2) > V_1(o_1)$ ,  $V_2(o_2) > V_2(o_1)$ ,  $V_3(o_1) > V_3(o_2)$ , and organization values for both organizations leading to their respective ROCLs being  $[a_1, a_2, 2, a_3, 1]$ . First, each  $o_j$  submits their optimal organization list, shown below.

$o_1$	$o_2$
$a_1$	$a_1$
$a_2$	$a_2$

Organization Proposing First List

Since both  $a_1$  and  $a_2$  have been proposed to by both  $o_1$  and  $o_2$ , they choose between them. In this case both  $a_1$  and  $a_2$  choose  $o_2$ . We then repeat the process where  $o_2$  submits the same list, however,  $o_1$  submits a new optimal list  $[a_3]$  since their preferred candidates  $a_1$  and  $a_2$  are tentatively in  $o_2$ 's list. This leads to the final match below.

$o_1$	$o_2$
$a_3$	$a_1$
$\emptyset$	$a_2$

Organization Proposing Match

**Theorem 2.1: ENPOP results in a stable match**

*Proof:* Assume that there is a blocking pair  $a_i$  and  $o_j$ . For this to happen,  $o_j$  must have put an applicant on their optimal list that is worse than  $a_i$ ,  $a_u$ , in order for  $Z_j(a_i) > Z_j(a_u)$  to be satisfied. By optimal list construction, this can only occur if  $a_i$  is unavailable. This only happens when  $V_i(o_u) > V_i(o_j)$  or  $V_i(\emptyset) > V_i(o_j)$  is satisfied. This violates  $V_i(o_j) > V_i(o_u)$  therefore, ENPOP must result in a stable match. Q.E.D.

**Theorem 2.2: ENPOP results in a slot stable match**

*Proof:* For there to be slot instability, there  $\exists a_i, o_j$  such that either  
(1)  $Z_j(A_j) - C_j(s_j) < Z_j(A_j \cup a_i) - C_j(s_j + 1)$  and  $V_i(o_u) < V_i(o_j)$ , or  
(2)  $Z_j(A_j) - C_j(s_j) < Z_j(A_j \setminus a_i) - C_j(s_j - 1)$ .

- (1) If the first inequality is true, then  $\exists a_i$  such that  $MC(s_j + 1) < Z_j(a_i)$  that ranks worse than all the other tentatively accepted applicants or an  $\exists a_i, a_u$  such that  $Z_j(a_i) > Z_j(a_u)$  and  $MC_j(s_j + 1) < Z_j(a_u)$ . For the first case, if  $a_i$  wanted to go to that  $o_j$  more than their current match  $o_u$ , they would have been already matched as  $a_i$  would be qualified to be put on  $o_j$ 's optimal list and accept the offer. For the second case, if  $V_i(o_u) < V_i(o_j)$  the match would have been unstable, which violates Theorem 2.1.
- (2) If the second inequality is true,  $\exists a_i, o_j$  matched together such that  $MC_j(s_j) > Z_j(a_k)$  However, for that applicant to have been put into  $o_j$ 's optimal list with  $s_j$  slots,  $o_j$  must have ranked before  $s_j$  in their ROL meaning  $MC_j(s_j) < Z_j(a_k)$ .

Since neither inequality can be true, ENPOP must give a slot stable match. Q.E.D

**Theorem 2.3 ENPOP results in an organization optimal match**

*Proof:* Using induction and Theorem 2.1, let's assume that the algorithm does not give an organization optimal match. That would mean that there exists an applicant  $a_i$  that was matched with an organization higher than their worst achievable organization. Since this is organization proposing assume that no applicant has yet rejected an organization that is achievable for him. This means that no  $a_i$  has rejected any  $o_j$  where there exists a stable, slot stable match with  $a_i$  matched to  $o_j$ . If  $a_i$  rejected an organization for being unacceptable, it's unachievable. If  $a_i$  rejected  $o_u$  in favor of  $o_j$ , we know that the organization  $o_j$  has the applicant in their optimal list except for those that already rejected them, and by the inductive assumption, those applicants are unachievable to  $o_j$ . If we consider a hypothetical matching that matches  $a_i$  to  $o_u$  and everyone else to an achievable organization,  $a_i$  would prefer  $o_j$  and  $o_j$  would prefer  $a_i$  over at least one other  $a_k$  from  $o_j$ 's more constrained optimal list making it an unstable match which violates Theorem 2.1. Q.E.D

**3.2.3 Wait list Comparison**

The ENPOP algorithm closely resembles the wait list systems we see in places like graduate school admissions. Initially, each applicant submits applications to all organizations based on their ROL. Subsequently, each organization selects their top candidates, taking into consideration the trade-off between marginal costs

and the applicant's preferences.

Following this, each applicant chooses the organization that provides them with the highest value among those who have accepted them. The process then repeats itself, with each organization once again selecting their preferred candidates, who are likely to accept their offers. In this context, the wait list comprises individuals whom the organization would consider if more preferred applicants declined their offers to match with that organization.

Both the ENPOP algorithm and the current wait list system enable organizations to fill vacancies left by applicants who choose another organization. However, in the wait list, system stability can be compromised by both early acceptances and deadline related decisions.

Let's examine the scenario of early acceptances. When an applicant, denoted as  $a_i$ , accepts an early offer from organization  $o_j$ , there are two possible scenarios to consider in their ROL. First, if there is no organization  $o_u$  ranked above  $o_j$  in  $a_i$ 's ROL, it reflects  $a_i$ 's alignment with the ENPOP framework, as they have secured their best match and have no incentive to deviate.

However, if such an organization  $o_u$  exists in  $a_i$ 's ROL, a potential exists for  $o_u$  to extend an offer to  $a_i$ . However, if  $a_i$  has already accepted  $o_j$ 's offer, they may be unable to switch to their preferred organization. This situation could lead to an unstable outcome.

Furthermore, we must consider the impact of deadline acceptances. Let's consider two organizations,  $o_1$  and  $o_2$ , both of which have sent acceptances to  $a_1$ ,  $a_2$ , and placed  $a_3$  on their respective wait lists. If both  $a_1$  and  $a_2$  delay their decisions until the last possible moment to choose  $o_1$ , there may not be enough time for  $o_2$  to send an acceptance offer to  $a_3$  from the wait list, leaving insufficient time for  $a_3$  to decide. This dynamic introduces potential instability not observed in the ENPOP or ENPAP frameworks.

### 3.3 Unique Set of Slot Stable Filled Slots

Next, we show that with costly slots, there is only one set of filled slots that result in a slot stable match. This uniqueness property highlights the improbable nature of organizations setting fixed quotas where each organization accepts the exact number of applicants needed to have stability in this environment.

We transform the many-to-one match into a one-to-one match by using the applicant's  $a_i$  ROLs and the organization's  $o_j$  ROCLs. For organization  $o_j$ , they offer  $1, 2, \dots, n_j$  slots. Let  $o_{j,x}$  denote  $o_j$ 's  $x$ th slot. For all slots  $o_{j,x}$ , their ROL is defined as the cutoff list  $B_j(x)$ . Thus, each slot an organization offers now has its own ROL, which is considered a "different" organization for the 1-1 match. For every applicant  $a_i$ , we set their one-to-one ROLs such that organization  $o_j$ 's  $x$ th slot  $o_{j,x}$  is ranked above organization  $o_k$ 's  $y$ th slot  $o_{k,y}$  if and only if  $a_i$  ranks  $o_j$  above  $o_k$  in their many-to-one ROL. In addition, organization  $o_j$ 's  $x$ th slot,  $o_{j,x}$ , is ranked above organization  $o_j$ 's  $y$ th slot,  $o_{j,y}$ , by  $a_i$  if and only if  $x > y$ .

**Lemma 1: An ordered many-to-one match is stable and slot stable if and only if the transformed one-to-one match is stable**

*Proof:* Here, an ordered many-to-one match is one such that  $o_j$  has their most preferred applicant in  $A_j$  in slot one, their second most preferred in slot two, and so forth. For this to be true, three properties must be true: if the corresponding one-to-one match is stable, then the many-to-one match is stable; if the one-to-one match is stable, the many-to-one match is slot stable; if the many-to-one match is stable and slot stable, the one-to-one match is stable.

First, we will show that if the many-to-one match is stable, then the transformed one-to-one match will be stable. We prove this by contradiction. If the one-to-one match is stable while the many-to-one match

is unstable, there must exist an applicant  $a_i$  matched with organization  $o_k$  and an applicant  $a_k$  matched with organization  $o_j$  such that  $a_i$  prefers  $o_j$  to  $o_k$  and  $o_j$  prefers  $a_i$  to  $a_k$  in the many-to-one match. For the corresponding one-to-one stable match,  $a_i$  must be matched with one of  $o_k$ 's slots,  $o_{k,x}$ , and  $a_k$  must be matched with one of  $o_j$ 's slots,  $o_{j,y}$ .

Since  $a_i$  ranks  $o_{j,y}$  above  $o_{k,x}$  if  $a_i$  has  $o_j$  ranked above  $o_k$ , then  $a_i$  must prefer  $o_{j,y}$  to  $o_{k,x}$ . Since  $o_{j,y}$  shares the same ROL ordering as  $o_j$ , that would mean that the one-to-one match is unstable as  $a_i$  would prefer  $o_{j,y}$  and  $o_{j,y}$  would prefer  $a_i$  over  $a_k$ .

Next, we will show that if the transformed one-to-one match is stable, then the many-to-one match is slot stable. We will prove this by contradiction. Suppose the one-to-one match is stable while the many-to-one match is slot unstable, then by definition there exists applicant  $a_i$  and organization  $o_j$  such that

$$(1) \quad MC_j(s_j + 1) < Z_j(a_i), \quad a_i \notin A_j, \quad a_i \in A_u, \quad V_i(o_j) > V_i(o_u)$$

or

$$(2) \quad Z_j(a_i) < MC_j(s_j), \quad a_i \in A_j$$

1) If the first inequality is true, then there exists an applicant  $a_i$  such that  $MC(s_j + 1) < Z_j(a_i)$  and ranks below all the other tentatively accepted applicants or there exists applicants  $a_i, a_u$  such that  $Z_j(a_i) > Z_j(a_u)$  and  $MC_j(s_j + 1) < Z_j(a_u)$ . For the first case, if applicant  $a_i$  prefers organization  $o_j$  to  $o_u$ , then  $a_i$  must prefer  $o_{u,x}$  over  $o_{j,y}$ . From the slot side,  $o_{j,s_j+1}$  must have  $a_i$  above not being filled if  $MC_j(s_j + 1) < Z_j(a_u)$  as  $a_i$  would be in  $B_j(s_j + 1)$  which defines  $o_{j,s_j+1}$ 's ROL. Therefore since  $o_{j,s_j+1}$  and  $a_i$  prefer being with each other versus the original match, the one-to-one match must be unstable. For the second case, if  $V_i(o_u) < V_i(o_j)$ , then  $a_i$  prefers  $o_{j,y}$  over  $o_{u,x}$  through construction of  $a_i$ 's one-to-one ROL. Since  $o_{j,y}$  shares the same ROL as  $o_j$ ,  $o_{j,y}$  must prefer  $a_i$  over their current applicant  $a_u$ . Since both  $o_{j,y}$  and  $a_i$  prefer each other over their current match, the one-to-one match is unstable.

2) If the second inequality is true, there exists an applicant  $a_k$  that is the lowest value  $a_i \in A_j$  matched together such that  $MC_j(s_j) > Z_i(a_k)$ . For this to be true,  $a_k$  cannot be a part of  $o_j$ 's cutoff list  $B_j(s_j)$ . This would mean that slot  $o_{j,s_j}$  does not have  $a_k$  in their ROL. This would make the one-to-one match unstable as it is not individually rational due to  $o_{j,s_j}$  preferring not being matched at all.

Lastly, we will show that if the many-to-one match is stable and slot stable, then the transformed one-to-one match will be stable. We will prove this with contradiction. Suppose the many-to-one match is stable and slot stable while the many-to-one match is unstable. Then there must exist an applicant  $a_i$  matched with slot  $o_{k,x}$  and an applicant  $a_u$  matched with slot  $o_{j,y}$  such that  $a_i$  prefers  $o_{j,y}$  prefer each other over their current match. This can happen either if  $j \neq k$  or  $j = k$ .

If  $j \neq k$  then  $a_i$  must prefer organization  $o_j$  over organization  $o_k$  as  $a_i$  ranks  $o_{j,y}$  above  $o_{k,x}$  if and only if  $a_i$  has  $o_j$  ranked above  $o_k$ . Since  $o_j$  ranks applicants in the same order as its slots, then  $o_j$  must prefer  $a_i$  over the applicant  $a_u$  who is in slot  $o_{j,y}$ . Since  $o_j$  prefers  $a_i$  over  $a_u$  and  $a_i$  prefers  $o_j$  over  $o_k$ . Then the many-to-one match must be unstable.

For the case where  $j = k$ , that would mean that the many-to-one match is unordered as a lower ranked applicant must be in a slot higher than the higher ranked applicant.

Therefore an ordered many-to-one match is stable and slot stable if and only if the corresponding one-to-one match is stable. Q.E.D.

**Theorem 3: For any set of applicants and organizations, there is only one set of filled slots that is both stable and slot stable**

*Proof:* Lemma 1 shows that these constructed ROLs result in both stable and slot stable outcomes as with our algorithm. For this and any one-to-one match with strict preferences, Roth and Sotomayor [6] have shown that the set of unassigned agents (applicants and organizations) is the same for all stable matches. Therefore, the same slots must be matched for a corresponding one-to-one match to be stable. Hence, since the set of matched slots is always the same, and the many-to-one match is stable and slot stable, each organization must have the same number of applicants for all stable, slot stable matches. Q.E.D.

## 4 Conclusion

We have successfully developed a new matching algorithm that incorporates the cost of supplying slots to be assigned to applicants by building upon the principles of the original GS algorithm. This new algorithm ensures stable outcomes by incorporating cutoff points in ROLs to account for the cost of supplying slots. Additionally, given the nature of the environment with costly slots, we have defined the requirement for our algorithm to be slot stable and shown the improbability of this occurring endogenously in the current system. This new concept requires organizations not to be incentivized to change their number of available slots unilaterally. We have also shown that our algorithm is comparable to the current wait list system used in college and graduate school admissions when looking at school concerns. Yet, it removes the possibility of potentially preemptive behavior that can lead to unstable matches.

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